

Destination Canada
 Disclosure of Travel and Hospitality Expenses
 December 2025

Senior Management Monthly Travel and Hospitality Expenses

Marsha Walden
 President and Chief Executive Officer
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-03	2025-11-21	Q4 2025 Board Meeting, NWTT & Round Tables	Inuvik, London (UK), Gatineau	\$ 4,922.85	\$ 84.60	\$ 2,893.09	\$ 684.39	\$ -	\$ 8,584.93
2025-12-03	2025-12-06	FIFA Media Event & World Press Brief	Washington, USA	\$ 2,931.52	\$ 199.71	\$ 932.89	\$ 695.94	\$ -	\$ 4,760.06
2025-12-16	2025-12-16	Greater Vancouver Board of Trade Event	Vancouver	\$ -	\$ 20.33	\$ -	\$ -	\$ -	\$ 20.33
Total				\$ 7,854.37	\$ 304.64	\$ 3,825.98	\$ 1,380.33	\$ -	\$ 13,365.32

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description, other details, and total cost

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
Total						\$ -

- Travel: All amounts include taxes
- Hospitality: All amounts include taxes
- Timing of disclosure is based on date processed by DC Finance

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 December 2025

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Meaghan Ferrigno
 SVP, Chief Financial Officer and Chief Data & Analytics Officer
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-08	2025-11-14	Strategic Roundtable	London, UK	\$ 2,094.42	\$ 469.98	\$ 3,233.79	\$ 1,086.94	\$ 56.89	\$ 6,942.02
			Total	\$ 2,094.42	\$ 469.98	\$ 3,233.79	\$ 1,086.94	\$ 56.89	\$ 6,942.02

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description, other details, and total cost

Date(s)		Event Description	Attendee(s)		Location	Total Cost		
Beginning	Ending		Government of Canada officials	Guests				
						Total	\$	-

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Gloria Loree
 SVP, Marketing Strategy & Chief Marketing Officer
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-04	2025-11-16	Strategic Roundtable	London, UK	\$ 5,994.79	\$ 542.53	\$ 3,354.78	\$ 1,180.18	\$ -	\$ 11,072.28
2025-12-02	2025-12-04	Initiative CMO Roundtable	Toronto	\$ 717.83	\$ 145.67	\$ 1,199.08	\$ 242.25	\$ -	\$ 2,304.83
			Total	\$ 6,712.62	\$ 688.20	\$ 4,553.86	\$ 1,422.43	\$ -	\$ 13,377.11

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description, other details,

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
2025-10-16	2025-10-16	International Leisure Advisory Committee Meeting	2	6	Montreal	\$ 935.85
2025-11-04	2025-11-05	Agency Strategic Summit	10	9	Vancouver	\$ 2,302.53
2025-11-09	2025-11-09	CMOs of NorthStar PTMOs + ITAC Strategic Roundtable	3	1	London, UK	\$ 37.43
2025-11-11	2025-11-11	UK/EU Strategic Roundtable	8	18	London, UK	\$ 3,433.93
2025-12-10	2025-12-10	Pursuit Collection Meeting	3	4	Vancouver	\$ 47.24
					Total	\$ 6,756.98

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Maureen Riley
VP, Industry Engagement
Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-07-08	2025-07-12	Destinations International Annual Convention	Chicago, USA	\$ 1,308.78	\$ 108.22	\$ 1,298.33	\$ 601.36	\$ -	\$ 3,316.69
2025-10-07	2025-10-10	Q3 2025 Board Meeting	Jasper	\$ 684.51	\$ 72.06	\$ 1,129.92	\$ 81.50	\$ -	\$ 1,967.99
2025-10-27	2025-10-31	TIAPEI Annual Tourism Conference and AGM	Charlottetown	\$ 2,373.30	\$ 127.53	\$ 588.02	\$ 396.25	\$ -	\$ 3,485.10
2025-11-17	2025-11-21	Q4 2025 Board Meeting & TIAC Congress	Gatineau	\$ 623.27	\$ 269.27	\$ 1,375.68	\$ 339.15	\$ -	\$ 2,607.37
Total				\$ 4,989.86	\$ 577.08	\$ 4,391.95	\$ 1,418.26	\$ -	\$ 11,377.15

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description, other details, and total cost

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
2025-10-21	2025-10-24	NorthStar Fall Meeting	17	51	Toronto	\$ 31,046.98
2025-10-30	2025-10-30	TIAPEI Annual Tourism Conference and AGM	1	1	Charlottetown	\$ 122.81
2025-12-12	2025-12-12	Meeting with Destination BC	2	1	Vancouver	\$ 99.06
Total						\$ 31,268.85

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Gracen Chungath
 SVP, Investment and Destination Development
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-12-08	2025-12-10	First Nation Investment Forum	Vancouver	\$ -	\$ 79.22	\$ -	\$ -	\$ -	\$ 79.22
				Total	\$ -	\$ 79.22	\$ -	\$ -	\$ 79.22

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description, other details, and

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
2025-11-21	2025-11-21	Investment Attraction Committee Meeting	3	5	Gatineau	\$ 810.76
						Total \$ 810.76

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Caroline Séguin
 SVP, Industry Advancement and Corporate Secretary
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-12-01	2025-12-05	Team Strategy & Planning Session	Vancouver	\$ 537.39	\$ 112.04	\$ 1,091.68	\$ 546.25	\$ -	\$ 2,287.36
Total				\$ 537.39	\$ 112.04	\$ 1,091.68	\$ 546.25	\$ -	\$ 2,287.36

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description, other details,

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
2025-10-07	2025-10-10	Q3 2025 Board Meeting	14	2	Jasper	\$ 10,198.92
2025-10-30	2025-10-30	Meeting with Tartanbond	3	1	Vancouver	\$ 23.78
2025-11-17	2025-11-17	TIAC Board Meeting	7	17	Gatineau	\$ 2,494.34
2025-11-18	2025-11-18	Q4 2025 Board Meeting	16	1	Ottawa	\$ 1,042.54
2025-12-02	2025-12-03	Team Strategy Meeting	17	2	Vancouver	\$ 1,001.26
2025-12-02	2025-12-03	Strategy Session	16	3	Vancouver	\$ 53.72
Total						\$ 14,814.56

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Liza Frulla
 Chair, Board of Directors
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details,

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost	
Beginning	Ending									
2025-11-17	2025-11-21	Q4 2025 Board Meeting	Gatineau	\$ -	\$ 363.88	\$ 1,156.00	\$ 278.95	\$ -	\$ 1,798.83	
				Total	\$ -	\$ 363.88	\$ 1,156.00	\$ 278.95	\$ -	\$ 1,798.83

Hospitality Expenses

List of Hospitality expenses, which includes the date, event

Date(s)		Event Description	Attendee(s)		Location	Total Cost	
Beginning	Ending		Government of Canada officials	Guests			
						Total	\$ -

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Andrew Torriani
 Member, Board of Directors
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details,

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-17	2025-11-19	Q4 2025 Board Meeting	Gatineau	\$ -	\$ 353.58	\$ 687.84	\$ 107.10	\$ -	\$ 1,148.52
Total				\$ -	\$ 353.58	\$ 687.84	\$ 107.10	\$ -	\$ 1,148.52

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description,

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
Total						\$0.00

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Natalie Thiesen
 Member, Board of Directors
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details,

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-16	2025-11-21	Q4 2025 Board Meeting	Gatineau	\$ 1,343.46	\$ 124.33	\$ 1,445.00	\$ 444.70	\$ -	\$ 3,357.49
Total				\$ 1,343.46	\$ 124.33	\$ 1,445.00	\$ 444.70	\$ -	\$ 3,357.49

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description,

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
Total						\$0.00

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Stan Cook
 Member, Board of Directors
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details,

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-17	2025-11-21	Q4 2025 Board Meeting	Gatineau	\$ 1,147.92	\$ 119.10	\$ 1,156.00	\$ 308.00	\$ -	\$ 2,731.02
			Total	\$ 1,147.92	\$ 119.10	\$ 1,156.00	\$ 308.00	\$ -	\$ 2,731.02

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description,

Date(s)		Event Description	Attendee(s)		Location	Total Cost	
Beginning	Ending		Government of Canada officials	Guests			
						Total	\$0.00

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