

Destination Canada  
 Disclosure of Travel and Hospitality Expenses  
 December 2025

**Senior Management Monthly Travel and Hospitality Expenses**

Marsha Walden  
 President and Chief Executive Officer  
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-03	2025-11-21	Q4 2025 Board Meeting, NWTT & Round Tables	Inuvik, London (UK), Gatineau	\$ 4,922.85	\$ 84.60	\$ 2,893.09	\$ 684.39	\$ -	\$ 8,584.93
2025-12-03	2025-12-06	FIFA Media Event & World Press Brief	Washington, USA	\$ 2,931.52	\$ 199.71	\$ 932.89	\$ 695.94	\$ -	\$ 4,760.06
2025-12-16	2025-12-16	Greater Vancouver Board of Trade Event	Vancouver	\$ -	\$ 20.33	\$ -	\$ -	\$ -	\$ 20.33
<b>Total</b>				<b>\$ 7,854.37</b>	<b>\$ 304.64</b>	<b>\$ 3,825.98</b>	<b>\$ 1,380.33</b>	<b>\$ -</b>	<b>\$ 13,365.32</b>

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description, other details, and total cost

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
<b>Total</b>						<b>\$ -</b>

- Travel: All amounts include taxes
- Hospitality: All amounts include taxes
- Timing of disclosure is based on date processed by DC Finance

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**Senior Management Monthly Travel and Hospitality Expenses**

Meaghan Ferrigno  
 SVP, Chief Financial Officer and Chief Data & Analytics Officer  
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-08	2025-11-14	Strategic Roundtable	London, UK	\$ 2,094.42	\$ 469.98	\$ 3,233.79	\$ 1,086.94	\$ 56.89	\$ 6,942.02
			<b>Total</b>	<b>\$ 2,094.42</b>	<b>\$ 469.98</b>	<b>\$ 3,233.79</b>	<b>\$ 1,086.94</b>	<b>\$ 56.89</b>	<b>\$ 6,942.02</b>

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description, other details, and total cost

Date(s)		Event Description	Attendee(s)		Location	Total Cost	
Beginning	Ending		Government of Canada officials	Guests			
						<b>Total</b>	<b>\$ -</b>

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**Senior Management Monthly Travel and Hospitality Expenses**

Maureen Riley  
 VP, Industry Engagement  
 Disclosure group: Senior officer

**Travel Expenses**

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-07-08	2025-07-12	Destinations International Annual Convention	Chicago, USA	\$ 1,308.78	\$ 108.22	\$ 1,298.33	\$ 601.36	\$ -	\$ 3,316.69
2025-10-07	2025-10-10	Q3 2025 Board Meeting	Jasper	\$ 684.51	\$ 72.06	\$ 1,129.92	\$ 81.50	\$ -	\$ 1,967.99
2025-10-27	2025-10-31	TIAPEI Annual Tourism Conference and AGM	Charlottetown	\$ 2,373.30	\$ 127.53	\$ 588.02	\$ 396.25	\$ -	\$ 3,485.10
2025-11-17	2025-11-21	Q4 2025 Board Meeting & TIAC Congress	Gatineau	\$ 623.27	\$ 269.27	\$ 1,375.68	\$ 339.15	\$ -	\$ 2,607.37
			<b>Total</b>	<b>\$ 4,989.86</b>	<b>\$ 577.08</b>	<b>\$ 4,391.95</b>	<b>\$ 1,418.26</b>	<b>\$ -</b>	<b>\$ 11,377.15</b>

**Hospitality Expenses**

List of Hospitality expenses, which includes the date, event description, other details, and total cost

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
2025-10-21	2025-10-24	NorthStar Fall Meeting	17	51	Toronto	\$ 31,046.98
2025-10-30	2025-10-30	TIAPEI Annual Tourism Conference and AGM	1	1	Charlottetown	\$ 122.81
2025-12-12	2025-12-12	Meeting with Destination BC	2	1	Vancouver	\$ 99.06
					<b>Total</b>	<b>\$ 31,268.85</b>

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**Senior Management Monthly Travel and Hospitality Expenses**

Caroline Séguin  
 SVP, Industry Advancement and Corporate Secretary  
 Disclosure group: Senior officer

**Travel Expenses**

List of travel expenses, which includes the date, purpose, other details, and total cost

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-12-01	2025-12-05	Team Strategy & Planning Session	Vancouver	\$ 537.39	\$ 112.04	\$ 1,091.68	\$ 546.25	\$ -	\$ 2,287.36
<b>Total</b>				<b>\$ 537.39</b>	<b>\$ 112.04</b>	<b>\$ 1,091.68</b>	<b>\$ 546.25</b>	<b>\$ -</b>	<b>\$ 2,287.36</b>

**Hospitality Expenses**

List of Hospitality expenses, which includes the date, event description, other details,

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
2025-10-07	2025-10-10	Q3 2025 Board Meeting	14	2	Jasper	\$ 10,198.92
2025-10-30	2025-10-30	Meeting with Tartanbond	3	1	Vancouver	\$ 23.78
2025-11-17	2025-11-17	TIAC Board Meeting	7	17	Gatineau	\$ 2,494.34
2025-11-18	2025-11-18	Q4 2025 Board Meeting	16	1	Ottawa	\$ 1,042.54
2025-12-02	2025-12-03	Team Strategy Meeting	17	3	Vancouver	\$ 1,054.98
<b>Total</b>						<b>\$ 14,814.56</b>

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**Senior Management Monthly Travel and Hospitality Expenses**

Julie Canning  
 Member, Board of Directors  
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-17	2025-11-20	Q4 2025 Board Meeting	Gatineau	\$ 681.23	\$ 163.44	\$ 1,375.68	\$ 292.80	\$ -	\$ 2,513.15
			<b>Total</b>	<b>\$ 681.23</b>	<b>\$ 163.44</b>	<b>\$ 1,375.68</b>	<b>\$ 292.80</b>	<b>\$ -</b>	<b>\$ 2,513.15</b>

Hospitality Expenses

List of Hospitality expenses, which includes the date, event

Date(s)		Event Description	Attendee(s)		Location	Total Cost	
Beginning	Ending		Government of Canada officials	Guests			
						<b>Total</b>	<b>\$0.00</b>

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**Senior Management Monthly Travel and Hospitality Expenses**

Natalie Thiesen  
 Member, Board of Directors  
 Disclosure group: Senior officer

**Travel Expenses**

List of travel expenses, which includes the date, purpose, other details,

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-16	2025-11-21	Q4 2025 Board Meeting	Gatineau	\$ 1,343.46	\$ 124.33	\$ 1,445.00	\$ 444.70	\$ -	\$ 3,357.49
<b>Total</b>				<b>\$ 1,343.46</b>	<b>\$ 124.33</b>	<b>\$ 1,445.00</b>	<b>\$ 444.70</b>	<b>\$ -</b>	<b>\$ 3,357.49</b>

**Hospitality Expenses**

List of Hospitality expenses, which includes the date, event description,

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
<b>Total</b>						<b>\$0.00</b>

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**Senior Management Monthly Travel and Hospitality Expenses**

Stan Cook  
 Member, Board of Directors  
 Disclosure group: Senior officer

Travel Expenses

List of travel expenses, which includes the date, purpose, other details,

Date(s)		Purpose	Destination(s)	Air Fare	Other Transportation	Accommodation	Meals and Incidentals	Other	Total Cost
Beginning	Ending								
2025-11-17	2025-11-21	Q4 2025 Board Meeting	Gatineau	\$ 1,147.92	\$ 119.10	\$ 1,156.00	\$ 308.00	\$ -	\$ 2,731.02
<b>Total</b>				<b>\$ 1,147.92</b>	<b>\$ 119.10</b>	<b>\$ 1,156.00</b>	<b>\$ 308.00</b>	<b>\$ -</b>	<b>\$ 2,731.02</b>

Hospitality Expenses

List of Hospitality expenses, which includes the date, event description,

Date(s)		Event Description	Attendee(s)		Location	Total Cost
Beginning	Ending		Government of Canada officials	Guests		
<b>Total</b>						<b>\$0.00</b>

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- Hospitality: All amounts include taxes
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